26th ANNUAL STANFORD DIRECTORS’ COLLEGE
June 21 -24, 2021 | Online

DRAFT AGENDA

MONDAY, JUNE 21, 2021

11:55 a.m. EDT/8:55 am PDT
Opening Remarks

Hopin Stage

12:00 p.m. EDT/9:00 a.m. PDT
Keynote Fireside Chat (moderated by Anne Sheehan, Director, L Brands and Cohn Robbins Holdings; Former Chair, SEC Investor Advisory Committee)

Hopin Stage

MAGGIE WILDEROTTER
Chairman and CEO, Grand Reserve Inn; Chair, Docusign; Director, Costco, HPE, Lyft, and Sana Biotechnology

12:45 p.m. EDT/9:45 a.m. PDT
Break

12:55 p.m. EDT/9:55 a.m. PDT
Plenary Session: Hot Topics for Boards in 2021

Hopin Stage

1:55 p.m. EDT/10:55 a.m. PDT
Break

2:20 p.m. EDT/11:20 a.m. PDT
Breakout Sessions (choose one of four sessions)

Ø Accounting Fundamentals for Directors
Ø Shareholder Activism
Ø Human Capital Management and Workplace Culture in a Pandemic Era
Ø Defend Your Company, Defend Yourself: Modern Litigation Strategies

Hopin Sessions

3:05 p.m. EDT/12:05 p.m. PDT
Break

3:15 p.m. EDT/12:15 p.m. PDT
Small Group Interactive Tabletop Exercises (choose one of three sessions)

Ø Human Capital Management/Return to Work tabletop
Ø Shareholder Activism tabletop
Ø Internal Investigation tabletop

Hopin Sessions

4:00 p.m. EDT/1:00 p.m. PDT
End of Day One
TUESDAY, JUNE 22, 2021

11:55 a.m. EDT/8:55 am PDT  
*Opening Remarks*  
*Hopin Stage*

12:00 p.m. EDT/9:00 a.m. PDT  
*Keynote Fireside Chat* (moderated by Charles Phillips, Chairman, Infor and Director, Santander Bank and Viacom)  
*Hopin Stage*

**URSULA M. BURNS**  
Senior Advisor, Teneo; Former Chairman & CEO, VEON; Former Chairman & CEO, Xerox; Director, Exxon Mobil and Uber

12:45 p.m. EDT/9:45 a.m. PDT  
*Break*

12:55 p.m. EDT/9:55 a.m. PDT  
*Plenary Session: The Board’s Role in Addressing Diversity Equity, and Inclusion and Systemic Racism*  
*Hopin Stage*

1:55 p.m. EDT/10:55 a.m. PDT  
*Break*

2:20 p.m. EDT/11:20 a.m. PDT  
*Breakout Sessions (Choose one of four sessions)*  
*Hopin Sessions*

- Current Issues in Compensation  
- China’s Impact on Global Markets: Trade, Foreign Investment, and Supply Chain  
- ESG and Sustainability  
- Successful Board Meetings: Tricks of the Trade

3:05 p.m. EDT/12:05 p.m. PDT  
*Break*

3:15 p.m. EDT/12:15 p.m. PDT  
*Small Group Facilitated Roundtable Discussions*  
*Hopin Sessions*

- Compensation roundtable discussion  
- ESG roundtable discussion  
- Boardroom best practices roundtable discussion

4:00 p.m. EDT/1:00 p.m. PDT  
*End of Day Two*
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>11:55 a.m. EDT/8:55 am PDT</td>
<td>Opening Remarks</td>
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<tr>
<td>12:00 p.m. EDT/9:00 a.m PDT</td>
<td>Keynote Presentation</td>
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<td><strong>Hopin Stage</strong></td>
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<td>12:45 p.m. EDT/9:45 a.m PDT</td>
<td>Break</td>
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<td>12:55 p.m. EDT/9:55 a.m PDT</td>
<td>Plenary Session: Board Refreshment, Boardroom Culture, and Director Independence</td>
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<td><strong>Hopin Stage</strong></td>
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<td>1:55 p.m. EDT/10:55 a.m PDT</td>
<td>Break</td>
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<td>2:20 p.m. EDT/11:20 a.m PDT</td>
<td>Breakout Sessions (Choose one of four sessions)</td>
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<td><strong>Hopin Sessions</strong></td>
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<td></td>
<td>➢ Corporate Governance and Proxy Trends and the New SEC</td>
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<td>➢ Get Smart: Cybersecurity and the Board</td>
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<td>➢ Mergers &amp; Acquisitions</td>
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<td>➢ Corporations and Politics: Lobbying, Contributions, and Advocacy</td>
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<td>3:05 p.m. EDT/12:05 p.m PDT</td>
<td>Break</td>
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<td>3:15 p.m. EDT/12:15 p.m PDT</td>
<td>Small Group Interactive Tabletop Exercises (Choose one of three sessions)</td>
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<td><strong>Hopin Sessions</strong></td>
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<td>➢ Cybersecurity tabletop</td>
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<td>➢ M&amp;A tabletop</td>
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<td>➢ Boardroom Culture tabletop with PwC</td>
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<td>4:00 p.m. EDT/1:00 p.m PDT</td>
<td>End of Day Three</td>
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THURSDAY, JUNE 24, 2021

11:55 a.m. EDT/8:55 am PDT
Opening Remarks
Hopin Stage

12:00 p.m. EDT/9:00 a.m. PDT
Keynote Fireside Chat (moderated by Joseph A. Grundfest, Professor, Stanford Law School)
Hopin Stage

TONY WEST, SLS ’92
Senior Vice President, Chief Legal Officer & Corporate Secretary, Uber

JOSHUA BOLTEN, ’80
President & CEO, Business Roundtable (BRT)

12:45 p.m. EDT/9:45 a.m. PDT
Break

12:55 p.m. EDT/9:55 a.m. PDT
Plenary Session: Anticipating and Recovering from a Corporate Crisis
Hopin Stage

1:55 p.m. EDT/10:55 a.m. PDT
Break

2:20 p.m. EDT/11:20 a.m. PDT
Breakout Sessions (Choose one of four sessions)
Hopin Sessions

➢ Big Tech’s War with D.C.: Looming Antitrust and Content Control Battles
➢ CEO Succession
➢ The Global Economy and Corporate Strategy
➢ The Rise of SPACs: Challenges and Opportunities

3:05 p.m. EDT/12:05 p.m. PDT
Break

3:15 p.m. EDT/12:15 p.m. PDT
Small Group Facilitated Roundtable Discussions (Choose one of three sessions)
Hopin Sessions

➢ CEO Succession roundtable discussion
➢ SPACs roundtable discussion
➢ The Global Economic Recovery roundtable discussion

4:00 p.m. EDT/1:00 p.m. PDT
End of the Conference