

27th ANNUAL STANFORD DIRECTORS' COLLEGE

June 19 -21, 2022 | Stanford Law School

AGENDA*

SUNDAY, JUNE 19, 2022

- 6:00 – 7:00 p.m. Cocktail Reception and Registration
Cooley Courtyard, Stanford Law School
- 7:00 p.m. Dinner and Keynote Address
Directors' College Pavilion, Canfield Courtyard, Stanford Law School
- LISA WARNER WARDELL
Executive Chairman, Adtalem Global Education

MONDAY, JUNE 20, 2022

- 7:00 a.m. Registration and Breakfast
Cooley Courtyard, Stanford Law School
- 7:45 – 8:40 a.m. Breakfast and Keynote Fireside Chat
Directors' College Pavilion, Canfield Courtyard, Stanford Law School
- DARRELL DUFFIE
The Adams Distinguished Professor of Management and
Professor of Finance, Stanford Graduate School of Business; Senior
Fellow, Stanford Institute for Economic Policy Research
- 8:45 – 9:55 a.m. Plenary Session - Hot Topics for Boards in 2022
Directors' College Pavilion, Canfield Courtyard, Stanford Law School

*Please note that session titles and topics are subject to change.

10:00 – 10:45 a.m. Keynote Perspective
Directors' College Pavilion, Canfield Courtyard, Stanford Law School

MICHELLE K. LEE, JD '92

Former Vice President, Machine Learning Solutions Lab, Amazon Web Services; Former Director, US Patent & Trademark Office; Board Director, Unity and MassMutual

10:45 – 11:15 a.m. Networking Break
Cooley Courtyard, Stanford Law School

11:15 a.m. – 12:15 p.m. Breakout Sessions (select one of four sessions)
Classroom Building, Stanford Law School

- Accounting Fundamentals for Directors (RM 190)
- Successful Board Meetings: Tricks of the Trade (RM 290)
- Corporations and Politics (RM 280A)
- The Board's Role in Navigating Climate Risk and Sustainability (RM 180)

12:15 – 1:50 p.m. Luncheon and Keynote Fireside Chat
Directors' College Pavilion, Canfield Courtyard, Stanford Law School

JULIE SWEET

Chair & CEO, Accenture

MAGGIE WILDEROTTER (moderator)

Chair & CEO, Grand Reserve Inn

1:55 -2:55 p.m. Breakout Sessions (select one of four sessions)
Classroom Building, Stanford Law School

- The New Antitrust Challenge (RM 280A)
- Demystifying Cryptocurrency and the Blockchain (RM 190)
- Shareholder Activism (RM 180)
- Current Issues in Compensation (RM 290)

3:00 – 3:45 p.m. Interactive Small Group Sessions (select one of the four sessions)
Classroom Building, Stanford Law School

- The Corporation and Politics (280A)
- The Board's Role in Diversity, Equity and Inclusion (RM 190) =
- Shareholder Activism (RM 180)
- Current Issues in Compensation (RM 290)

- 3:45 – 4:15 p.m. Networking Break
Cooley Courtyard, Stanford Law School
- 4:15 – 5:25 p.m. Plenary Session – ESG Action Items for Corporate Directors
Directors’ College Pavilion, Canfield Courtyard, Stanford Law School
- 5:30 – 6:30 p.m. Cocktail Reception
Cooley Courtyard, Stanford Law School
- 6:30 p.m. Dinner and Keynote Fireside Chat
Directors’ College Pavilion, Canfield Courtyard, Stanford Law School
- JAMES D. WHITE**
Chair, The Honest Company; Director, Affirm and Simply Good Foods;
Former Chair, President & CEO, Jamba Juice

TUESDAY, JUNE 21, 2022

- 7:00 a.m. Registration and Breakfast
Cooley Courtyard, Stanford Law School
- 7:45 – 8:40 a.m. Breakfast and Keynote Address
Directors’ College Pavilion, Canfield Courtyard, Stanford Law School
- GENERAL H.R. MCMASTER**
Former Assistant to the President for National Security Affairs; Fouad and Michelle Ajami Senior Fellow, Hoover Institution; Bernard and Susan Liautaud Fellow, Freeman Spogli Institute; Lecturer, Stanford Graduate School of Business
- 8:45 – 9:55 a.m. Plenary Session – Anticipating and Recovering from a Corporate Crisis
Directors’ College Pavilion, Canfield Courtyard, Stanford Law School
- 10:00 – 10:45 a.m. Keynote Perspective
Directors’ College Pavilion, Canfield Courtyard, Stanford Law School
- SUNDAR PICHAJ, MS ‘95**
CEO, Alphabet and Google

10:45 – 11:10 a.m. Networking Break

11:10 a.m. – 12:10 p.m. Breakout Sessions (select one of four sessions)

Classroom Building, Stanford Law School

- Board Refreshment, Boardroom Culture, and Director Performance (RM 290)
- Defend Your Company, Defend Yourself: Litigation and Government Investigations (RM 180)
- CEO Succession Planning and Execution (RM 180)
- Ransomware and Cybersecurity: Be Prepared (RM 190)

12:15 – 1:00 p.m. Small Group Interactive Sessions (choose one of four sessions)

Classroom Building, Stanford Law School

- Being a SPAC Director (RM 280A)
- CEO Succession Planning and Execution (RM 180)
- Ransomware and Cybersecurity: Be Prepared (190)
- ESG and Sustainability (RM 290)

1:00 – 2:30 p.m.

Luncheon and Keynote Address

Directors' College Pavilion, Canfield Courtyard, Stanford Law School

JAY CLAYTON

Senior Policy Advisor & Of Counsel, Sullivan & Cromwell; Former Chair, Securities and Exchange Commission; Chairman, Apollo Global Management

2:30 – 3:30 p.m.

Breakout Sessions (select one of four sessions)

Classroom Building, Stanford Law School

- Corporate Governance and Proxy Trends and New SEC (RM 190)
- Mergers & Acquisitions (RM 290)
- Human Capital Management and Modern Workforce Challenges (RM 180)
- Creative Risk Management and Oversight (RM 280A)
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3:30 – 4:45 p.m.

Plenary Session – The Global Economy and Corporate Strategy

Directors' College Pavilion, Canfield Courtyard, Stanford Law School

4:45 – 5:00 p.m.

Closing Remarks and Adjournment

Directors' College Pavilion, Canfield Courtyard, Stanford Law School